

# TEMASEK FOUNDATION WATER LEADERSHIP PROGRAMME



First Run, 10 – 21 October 2011  
Second Run, April 2012

*“Water will remain a strategic resource for countries worldwide, and the quest for water sustainability will become increasingly intricate and delicate. A keen understanding of governance issues and policy options will continue to be a key consideration to better water resource management.”*

– Tan Gee Paw, Chairman,  
*International Advisory Panel, Institute of Water Policy*



## “Nurturing Sustainable Water Solution for Tomorrow”

While Asia is entering a new era of unprecedented growth and prosperity, innovative thinking is still required to address a critical health and sustainability issue that is hampering its progress: the growing water and sanitation needs of 3.7 billion people. While some parts of Asia have realized a high penetration of clean water and improved sanitation facilities, the improvement has not been equal and a new generation of water leaders is needed to implement new ideas and technologies that will break down regional water and sanitation inequality. By providing access to both water and sanitation services, water utilities naturally stand on the frontline of this issue, but many organizations lack the intellectual capital required to create the financial, social, and environmental components that incorporate a sustainable and bright future. Water resource development is still not integrated into the overall national development strategy in most developing countries. Moreover, many countries do not make the distinction between water as a resource and water as a service and thus lack the necessary institutional and regulatory frameworks to guide work in the sector.

### Programme Details

The **Temasek Foundation Water Leadership Programme (TFWLP)**, developed in collaboration between **Temasek Foundation, the Lee Kuan Yew School of Public Policy at the National University of Singapore, and PUB, Singapore’s national water agency**, is designed for water utilities managers operating in Asian emerging markets that are adapting to the increasing water and sanitation demands placed on them. The programme will expose participants to the best practices in water utilities governance, practical guidance on managing water utilities effectively, and potential strategies to deal with existing and future challenges.

## The 12-day programme includes:

- State-of-the-art classroom setting with a combination of lectures and case studies to enhance learning effectiveness
- Site visits to provide first-hand experience on how Singapore has dealt with challenges in water resource management
- Case studies and panel discussions among practitioners

## What will participants gain from the programme?

- Appreciate insights from water leaders on factors contributing to successful water utilities
- Learn key issues, options and best practices in water utilities management from the exercise of comparing the performance of water utilities across Asian countries
- Increase their knowledge of good practices in the design and implementation of investment projects in the water sector
- Identify the various options of private sector participation through a public private partnership (PPP) approach for ensuring improved and sustainable service delivery
- Understand the different types of regulation structures and approaches
- See how Singapore has adopted an innovative concept of multiplying water supply by leveraging on advanced technologies to reclaim treated used water

## Team Application

The TFWLP will accept team applications composed of 5-7 members each from one country. 5-7 specific country teams will be selected to participate in the programme. Each team would ideally be composed of 3-4 persons from a public utility agency, 1- 2 national government representatives, and 1 – 2 private or not-for-profit representatives.

# Scholarships Available

Full tuition expenses and hotel accommodation will be covered by the TFWLP. Participants are expected to cover their own airfares and per diem. Lunch, tea breaks and transportation to and from the programme venue and hotel will be provided daily.



Lee Kuan Yew School of Public Policy

## Countries Eligible for Scholarships

<b>East Asia</b> <ol style="list-style-type: none"><li>1. China</li><li>2. Mongolia</li></ol>	<b>Central Asia</b> <ol style="list-style-type: none"><li>1. Kazakhstan</li><li>2. Kyrgyzstan</li><li>3. Tajikistan</li><li>4. Turkmenistan</li><li>5. Uzbekistan</li><li>6. Afghanistan</li></ol>
<b>Southeast Asia</b> <ol style="list-style-type: none"><li>1. Indonesia</li><li>2. Philippines</li><li>3. Thailand</li><li>4. Myanmar</li><li>5. Cambodia</li><li>6. Laos</li><li>7. Vietnam</li><li>8. Timor Leste</li></ol>	<b>South Asia</b> <ol style="list-style-type: none"><li>1. India</li><li>2. Maldives</li><li>3. Sri Lanka</li><li>4. Bangladesh</li><li>5. Pakistan</li><li>6. Nepal</li><li>7. Bhutan</li></ol>

# How to Apply

Interested parties should complete the application form attached to this brochure. The application form consists of 2 parts:

(i) 1-2 page team project description (TPD) that would:

- Introduce their team members
- Identify and describe a specific water utilities management challenge faced by their city/ country
- Present a feasible plan of action that they can work on to address this challenge within the next year

(ii) Individual background information on team members

Programme Date	Deadline for Applications	Notification of Successful Parties
10 – 21 October 2011	1 August 2011	15 August 2011
*April 2012	February 2012	February 2012

\*The dates for the second run in April 2012 are tentative.

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**For more information and a copy of the application please contact:**

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Fax: +65 6872 9291  
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# Temasek Foundation Water Leadership Programme (TFWLP) Singapore

## Participant Application Form

Thank you for your interest in the Temasek Foundation Water Leadership Programme (TFWLP). The TFWLP is a unique initiative which aims to meet the needs of water leaders struggling to cope with the new challenges of institutional, regulatory and financial environments. This course will expose participants to best practices in water utilities governance, practical guidance on managing water utilities effectively, and potential strategies to deal with existing and future challenges.

The TFWLP is open for applications from teams of 5-7 members each from one country. Each team should comprise of a combination of policy makers, public utilities officials, consultants, researchers and representatives of civil society who are have worked together. An ideal team, for example, would consist of 3-4 persons from a public utility agency, 1-2 national government representatives, and 1-2 private or not-for-profit representatives. 5-7 specific country teams will be selected to participate in the programme.

English is the language of instruction. All participants are therefore required to have a working knowledge of written and spoken English.

### The application has 2 parts:

- (i) Part 1: Team Project Description (1-2 page)
- (ii) Part 2: Individual Background Information

Part 1, asks for a (1-2 page) Team Project Description (TPD). Guidelines for this are provided in Part 1 description. One TPD should be submitted for each team. In addition, the team should submit one individual background information sheet for each member found in Part 2.

Please complete, by email, or in writing all pages of this application, and submit all of the enclosed along with the TPD referred to in Part 1, to the email address or fax number at the bottom of this application.

Programme Date	Deadline for Applications	Notification of Successful Parties
10 – 21 October 2011	1 August 2011	15 August 2011
*April 2012	February 2012	February 2012

\*The dates for the second run in April 2012 are tentative.



# Part 1:

## Team Project Description (TPD)

### Guidelines for the TPD:

- a. Interested teams are asked to submit one common TPD.
- b. The TPD should be approximately 1-2 pages long and not more than three pages.
- c. The TPD should include the programme date that they are interested in: October 2011 or April 2012.
- d. The TPD should introduce the team and describe the roles and responsibilities of each member.
- e. The TPD should contain a statement of purpose on behalf of the team that outlines specific outcomes they are hoping to achieve during the course of the programme.
- f. The TPD should identify and describe a specific water utilities management challenge faced by their city/country.
- g. The TPD should aim to present a feasible plan of action that they can work on to address the challenge within the next year.
- h. The TPD should make clear how participation in the programme is expected to help achieve the team's goals and objectives.
- i. The 2-page TPD should be attached with this application.



# Part 2:

## Individual Background Information

First/given name: ..... Last/family name: .....

Job title: ..... Gender (circle one):    **a.** Male    **b.** Female

Age (in years) (circle one):

**a.** Less than 20

**b.** 20 to 29

**c.** 30 to 39

**d.** 40 to 49

**e.** 50 to 59

**f.** 60 and over

### Applicant's contact information

Organization full name: .....

(Acronym or abbreviation): .....

Department full name: .....

Street address: .....

..... P.O. box: .....

City: ..... Postal code: .....

State/Province: ..... Country: .....

Email: ..... Telephone (O): .....

Fax: ..... Mobile: .....

All participants are expected to be fluent in spoken and written English. Please indicate your level of proficiency.

.....

Are you fluent in English? (circle one)    Yes    or    No

Applicant's current function (circle one):

**a.** Head of organization

**b.** Manager

**c.** Professional/Technical staff/Officer

**d.** Professor/Teacher/Trainer/Educator

**e.** Administrative/Support Staff

**f.** Other, specify: .....

Scope of applicant's organization (location of people served) (circle one):

**a.** Local

**b.** Regional

**c.** National



Applicant’s educational attainment: .....

Current work responsibilities: .....

.....

Reasons for applying/expectations: .....

.....

.....

Number of Participants and Funding Available: Full tuition expenses and hotel accommodation will be offered to participants representing their organizations from the following target countries. The successful team will be selected by an expert advisory group represented by the sponsor organizations.

## Table 1: Eligible for TFWLP Scholarships

<b>East Asia</b>	<b>Central Asia</b>
<ol style="list-style-type: none"> <li>1. China</li> <li>2. Mongolia</li> </ol>	<ol style="list-style-type: none"> <li>1. Kazakhstan</li> <li>2. Kyrgyzstan</li> <li>3. Tajikistan</li> <li>4. Turkmenistan</li> <li>5. Uzbekistan</li> <li>6. Afghanistan</li> </ol>
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I certify that all the information provided is accurate. I understand that this application will be reviewed and applicants will be selected based on relevant experience and space availability. I also understand that if my participation is subject to clearance by my government or to approval by a particular agency in my country, I will comply with this requirement.

By submitting this application, I confirm that I will source for my own funding for travel and allowances and that I will be responsible for obtaining a Singapore visa if required.

If selected, I understand that my feedback about the learning activity in which I participate can help the Lee Kuan Yew School of Public Policy improve its activities in the future. I agree to complete an evaluation at the end of the learning activity and a few months later if I am asked.

Applicant's signature: ..... Date: .....



A Joint Programme of:

